

### **UGANDA WILDLIFE AUTHORITY**

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Figure 1: Mt Muhavura is a top destination for Mountaineers

# INVESTMENT AND PARTNERSHIP OPPORTUNITIES IN UGANDA'S NATIONAL PARKS

#### 1. Background

Tourism is one of the leading foreign exchange earners to Uganda's economy and plays an important role in the livelihood of many.

Uganda is experiencing growth in tourism numbers having registered a growth in excess of 1 million tourists in the last decade from 600,000 in 2008 to 1,700,000 in 2017. Of these 300,000 visited the National parks in 2017 showing the high potential these areas have in attracting visitors. The increase in the visitor number to the parks is attributed to high diversified nature products the national parks such as a wide range of animal species, a variety of birds, natural forests and water tourism.



Figure 2: Buffaloes and Hippos along the Kazinga Channel in Queen Elizabeth National Park

To facilitate the growing tourism industry and provide better visitor experience within the national parks, UWA has identified opportunities for investment in services, products and infrastructure and accommodation facilities in a number of its national parks.

#### 2. Summary of Investment Opportunities

- Developing High end and mid-range tourist accommodation facilities
- Operating House Boats, Boat Cruises and Launches in 2 National parks namely Queen Elizabeth and Murchison falls national parks
- Sport fishing on River Nile and in Lake Mburo National park
- Managing Walking Safaris in the wilderness areas and around volcanic crater Lakes
- Canopy Walkways, ziplining and other forest products in tropical forests in Semuliki, Kibale, Mt Elgon and Murchison falls national parks
- Mountain products such as rock climbing, cliff swings and hiking in Mt. Rwenzori, Mt Elgon and Mt. Mgahinga
- · White water rafting in Murchison falls national parks
- Stop over facilities Sebitole en-route to Queen Elizabeth, Kibale, Semuliki, Rwenzori national parks



Figure 3: a variety of Bird species are found in Queen Elizabeth National Park

### 3. Objectives of attracting Investments

- Improve visitor experience through investments in high quality tourist facilities and services
- Accommodate the Increasing trend of visitor numbers to the national parks
- Provide employment opportunities and create livelihoods to communities around the National Parks through collaborations with investors
- Generate revenue for national development and support conservation
- Provide opportunity for profits and growing capital for the investors
- Attract credible investors that will raise the profile and visibility of the country
- Attract private capital that will facilitate tourism development and make Uganda a highly competitive destination.



Figure 4: The Beautiful scenery at Lake Bujuku in Mt. Rwenzori National Park



Figure 5: Primates are a key attraction to Kibale National Park

UWA seeks to attract firms with established experience and capacity to develop and manage some of these activities either as independent private concessions or joint venture partnerships. We believe there is a lot of knowledge, experience and capital held by the investors that can be utilized to develop modern facilities, competitive products and high quality services for the tourists.

### 4. Details of Investment sites in respective National Parks;

### a) Kidepo Valley National Park

Area of opportunity	Description of the investment or partnershipopportunity	Objective	Estimated Cost Per Project (USD)
	Partnership with UWA to develop and operate a 30 bed budget and midrange Tourist cottages and recreation facilities at Apoka Camp	Improve and increase number of beds in the park. Increased customer satisfaction	1,000,000

Area of opportunity	Description of the investment or partnershipopportunity	Objective	Estimated Cost Per Project (USD)
	Partnership with UWA to develop a student centre and museum with a student accommodation facility of 100 beds at Apoka	Promote domestic tourism and conservation through education	1,200,000
	Establish and operate hot air balloons in Kidepo Valley National Park	Diversify tourism product offering	500,000

### b) Murchison Falls Conservation Area

Opportunity	Description of the investment or partnershipopportunity	Objective	Estimated Cost Per
	parameter production of		Project (USD)
Accommodation	Partnership with UWA to develop	Improve and increase	1,200,000
Opportunities	and operate 40 bed budget and	number of beds in the	
	midrange Tourist cottages and	park. Increased	
	recreation facilities at Paraa	customer satisfaction	
	Partnership with UWA to develop	Improve visitor	500,000
	and operate recreation facilities at	experience	
	the Top of falls		
Development of	Build tree platforms for canopy	Diversify tourism	500,000
Tourism	views, establish and operate	product offering	
Products	canopy walk facilities and zip lining		
	in Rabongo forest		
	Development white water rafting	Diversify tourism	800,000
	concession (between Karuma-	product offering	
	Ayago). A feasibility will be		
	required for the area.		

# c) Mt. Elgon Conservation Area

Area	Description of the investment or	Objective	Estimated
	partnershipopportunity		Cost Per
			Project
			(USD)

Area	Description of the investment or partnershipopportunity	Objective	Estimated Cost Per Project (USD)
	Partnership with UWA to redevelop and expand the student centre at Kapkwai and establish a museum and recreation facilities	Promote domestic tourism and conservation through education	800,000
Tourism Products Development	Construct canopy walk and Tree climbing packages in the natural high forest at Kapkwai	Improve visitor experience and satisfaction	200,000
	Develop and operate a package of mountain products in Mt. Elgon National Park (Cliff Swings, Rock Climbing, Abseiling) at Kapkwai and Kapkwata	Improve visitor experience and satisfaction	500,000
	Re-development and expansion of the Guest house at Kapkwata	Improve visitor experience and satisfaction	500,000
	Partnership with UWA to develop and operate 40 bed budget and midrange Tourist cottages and recreation services at Suam	Improve visitor experience and satisfaction	1,000,000

# d) Queen Elizabeth Conservation Area

Type of Infrastructure	Description of investment opportunity	Objective	Estimated Cost Per Project (USD)
Product	Develop and Operate	Improve visitor experience	500,000
development	Paragliding / hot air balloon	and satisfaction	
opportunities	services from Kyambura		
	escarpment to Mweya		
	Develop and Operate a	Improve visitor experience	3,000,000
	luxury Passenger Cruise	and services	
	Circuit from Mweya through		
	Kisenyi to Rwenshama		
	Develop and Operate cable	Increase customer	30,000,000
	Car on the Rwenzori to the	experience	
	Portal Peaks		

### e) Lake Mburo Conservation Area

Type of Infrastructure	Description No of new accommodation	Objective	Estimated Cost Per Project (USD)
	Develop a tented camp with	Increase accommodation	500,000
	10 tents and 20 bed	in the park	
	capacity at former		
	Interpretation Centre.		

# f) Kibale Conservation Area

Type of Infrastructure	Description No of new accommodation	Objective	Estimated Cost Per Project (USD)
Accommodation opportunities	Develop a high end stopover facility at Sebitole	Increase customer experience	1,500,000
Product Development	Develop and operate a canopy walk at Sebitole	Increase customer experience	1,500,000
	Develop rafting adventure tourism on river Mpanga	Increase customer experience	500,000
	Develop and operate a Zip lining Activity in Semuliki National Park	Increase customer experience	100,000

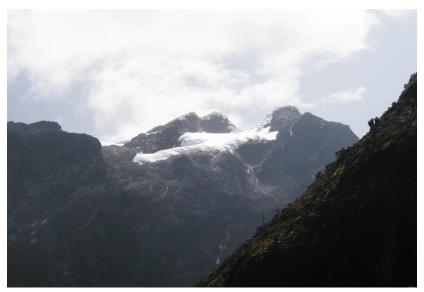


Figure 6: Margherita is the snow capped pick of Mt. Rwenzori

a very popular Mountaineering attraction

#### 5. Investment Process

UWA offers concessions to private investors in the protected areas, as one way to generate revenue to sustain conservation operations. UWA can also enter into co-management agreements or PPPs under some projects

The investment opportunities are advertised and awarded in a competitive process that follows the following procedure;

- Call for expression of interest is sent out to the public by the Procurement department in the public media and UWA website.
- 2. The bid documents specifies the terms of the concession, namely: concession period, annual fixed fees, bed night fees, review period, operating standards, and other relevant areas.
- 3. Evaluation of bids is done by an independent team appointed by contracts committee
- 4. The Board of Trustees approves the award of the concession.
- A standard contract agreement is developed for the successful bidder and submitted to Solicitor General for review and approval

- 6. After signing of the concession agreement, The successful bidder will prepare and submit a project brief/ EIA to NEMA for approval
- 7. The concessions committee shall follow up the implementation and execution of the development plan as specified in the standard contract agreement.
- 8. The contract shall be reviewed and managed as per terms and conditions stipulated.



Figure 7: Murchison Falls is the world's most powerful waterfall

#### 6. Managing Investor Relationships

UWA has a standard concessions frame work that guides the terms of operation and relationships with the investors.

Monitoring and review of performance and standards is done throughout the contract period and respective reports are submitted to management and Board of Trustees



Figure 8: Uganda hosts the biggest number of Mountain Gorillas in the World

#### For more information, please contact

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